

CEC Meeting

Meeting Date: December 4th, 2025

Attendees

CEC Members

1. Sajjad Mustafa Syed
2. Umair Nizam
3. Raheel Iqbal
4. Abdul Wahab Ahmed
5. Munaf Majeed
6. Salman Dar
7. Sonia Saleem
8. Usman Akbar
9. Sheikh Abdul Qadir
10. Nadia Iqbal
11. Hassan Bin Rizwan

Secretariat

1. Ali Hasani
2. Filza Maniar
3. Ayman Mughal

Agenda

- Approval of Previous Minutes
- Secretariat Performance & Organizational Priorities
- Regional Engagement Updates (CXO-GB)
- Any other business (with the permission of the Chair)

The meeting commenced with the recitation of the Holy Quran.

Discussion Points:

Approval of Previous Minutes

The committee reviewed the minutes of previous meetings. Approved minutes were confirmed, while pending documentation was discussed to ensure timely circulation and review.

Secretariat Performance & Organizational Priorities

Member Services & Operational Effectiveness

- The committee reviewed operational matters relating to member services, organizational responsiveness, and workflow efficiency. Discussions focused on strengthening service delivery, improving communication mechanisms, and ensuring timely execution of operational priorities.
- The committee emphasized the importance of enhancing transparency, reporting mechanisms, and coordination to support member engagement and improve overall organizational effectiveness.

Secretariat: Daftarkhwan - North, Street no. 7, Sector I-10/3, Islamabad, Pakistan | +92-51-8736624, +92-51-8736625

Regional Office: Office 301 CitiView, BYJCHS Shaheed e Millat Road, Karachi, Pakistan | +92-21-34304796, +92-21-34144795

www.pasha.org.pk | secretariat@pasha.org.pk

Secretariat Structure & Capacity Building

- The committee discussed opportunities to strengthen the Secretariat's operational structure to better support organizational priorities and industry engagement. Discussions included improving coordination between member services, events, and international engagement activities to enhance efficiency and responsiveness.
- The committee also reviewed the need to strengthen international collaboration efforts and institutional partnerships to support industry growth, global engagement, and opportunities for members.

Branding, Research & Industry Support

The committee discussed the importance of strengthening branding, research, and publication support to ensure timely delivery of industry reports, surveys, and communication materials. Members emphasized the value of consistent and high-quality engagement with stakeholders and the broader technology ecosystem.

Regional Engagement Updates

CXO GB Initiative

The committee reviewed updates on recent regional engagement activities and acknowledged positive outcomes from stakeholder participation. Discussions focused on continued engagement with regional stakeholders and the importance of documenting industry insights to support future advocacy and ecosystem development initiatives.

Action Items:

- Strengthen operational effectiveness and member service delivery.
- Review and enhance Secretariat structure to support organizational priorities.
- Strengthen international engagement and partnership coordination.
- Continue efforts to improve research, branding, and stakeholder communications.
- Support regional engagement initiatives and ecosystem advocacy efforts.

The meeting concluded with a vote of thanks to the Chair and members.